KEEBRA PARK SHS - 2024 ANNUAL IMPLEMENTATION PLAN







At Keebra Park SHS we measure our	r impact o	n implemente	ed priori	ties and strategies (are we mak	ing the impact we desire?)	
How can we create a learning environment where all st						to success?
Calcad mississ 4	Monitoring Green – on track, Yellow – underway, Magenta – yet to commence. Shade cell at the end of each term after reflection based on progress.		onta vot to	Long term measurable/desired outcomes:		AIP measurable/desired outcomes:
School priority 1: Design lessons that are engaging for our learners.			100% QCE/QCIA attainment We are at or above expected performance measure in each year level and juncture (A-B, A-C) for English and Mathematics.		 Year 8 English A-B (Yr 7 cohort 2023, 33.3% Actual v 45.8% expected), by the end of 2024 our Year 8 A-B% will be closer to the expected Yr 8 performance of 45.8%. 	
		Torm 4 Torm 2 Torm 4			Teacher behaviour – our teachers can articulate the	
	Term 1 T	Term 2 Term 3	Term 4	Mathematics - expected	English- expected	decision-making process and reasons for lesson design, and why this is engaging for students.
Strategies: Leaders - We have a teaching and learning framework that guides our practice Leaders are providing feedback to staff through low-inference observations. We have dedicated time set aside each term to provide staff feedback Have a line of sight to quality assure the intended curriculum and pedagogy is delivered with authenticity in every classroom Quality assure the work of teachers during intentional collaboration time (Friday afternoon) ensuring that actions for next steps in learning are designed and implemented. Teachers - We are designing lessons based on evidence informed practices e.g. research, student data and context Using planned time on Friday afternoon, our teachers work intentionally, collectively and collaboratively on lesson design. Actions for next steps in learning are designed and enacted in the classroom between each session Lesson design is aligned with the system requirements and the P-12 CARF Our curriculum is accessible, local, relevant and engaging.			A to C Yr 7 Mathematics – 85.8% Yr 8 Mathematics – 83.2% Yr 9 Mathematics – 80.6% A/B Yr 7 Mathematics – 50.7% Yr 8 Mathematics – 47.5% Yr 9 Mathematics – 45.3%	A to C Yr 7 English – 87.6% Yr 8 English – 86.6% Yr 9 English – 84.5% A/B Yr 7 English – 45.8% Yr 8 English – 45.8% Yr 9 English – 43.9%	Leader Behaviour – our leaders have conducted observations and provided feedback to staff, as outlined in our collegial engagement policy. Teacher behaviour – can identify and articulate what strategies are improving student outcomes in their classroom.	
				3	Leader/Teacher behaviour – HODs have a faculty AIP, and teachers use classroom placemats to document priority areas for improvement in faculty/class. They can implement strategies and measure their impact on priority areas.	
 Actions: Leaders Our leadership team is engaged in professional development and learning on Instructional Leadership elements (Spotlight paper – Instructional Leadership, E.I.R.C,2022) - "monitoring student progress" and "supportively supervising and evaluating instruction" Leaders build a shared understanding of what lesson design looks like at Keebra Park SHS, and students are at the core of the design process. Leaders conduct research on HITs that are linked to their teaching area, and can share this with staff during staff collaboration time on Fridays. They measure impact of chosen HITs on student performance. Teachers Teachers conduct research (e.g., Classroom data, literature) to inform their evidence base for lesson design. Teachers within teaching teams can articulate to peers their choice of lesson design, and how it has an impact on learning. Teachers access student data, complete class placemats and use this as a baseline for evidence to design their lessons. 			Responsible officer(s): 1. Principal, Deputy Principals, Heads of Department 2. Deputy Principal – Iain McLennan 3. Deputy Principal – Iain McLennan, Head of Departments 4. Deputy Principal – Lisa Chippendale, Teaching Staff 5. Deputy Principal Iain McLennan, Teaching Staff 6. Deputy Principal – Lisa Chippendale, Teaching Staff		Staff Development: Leadership Development – Coaching and Feedback and High Impact Teacher Strategies Teacher Development – Lesson Design, High Impact Teaching and Accessing student data HIGH IMPACT TEACHING STRATEGIES – Excellence in Teaching and Learning, Victoria-Education and Training, 2017.	
		Monitoring		Long term measurable/desired outco	mes:	AIP measurable/desired outcomes:
School priority 2: Establish learning environments that thrive.		ck, Yellow – underway, Mager e cell at the end of each term based on progress. Term 2 Term 3	nta – yet to after reflection	9 attendance.	relative performance comparison for Yr. 7-	Student Voice – students are provided forum to provide feedback to classroom learning - lesson design and engagement.
trategies: tudents - We are asking for student voice and feedback, through forums, surveys and face to face leadership meetings. Specifically at the design, implementation				 SDA Rate - Relative performance is at or above expected: 10.4% Reduction in AVG SDA Days from 2023 (4.2 days) Our school classroom management practices are relevant to schooling in 2024. A designated space is available to help in the self-regulation of students in the classroom All staff use the 4R process for classroom management - Remind, Regulate, Reset, Refer. 		 Leader behaviour – a calendar of well-being actviites are published each term to align with the schools Staff Well- being framework.
and review stages. Leaders - Systematically enact agreed processes (e.g. behaviour) captured in school documents to foster consistency of practices amongst staff. Our classroom management processes are based on Remind, Regulate, Reset and Refer.			Data – student behaviour is well managed at this school - staff SOS- to be at or above "Your School Type"			
 The school will provide opportunities for the development of teachers, a variety of well-being activities, and increased time for staff to collaborate with each other. We have a literacy and numeracy program that can support one year's growth for our Yr7-9 learners. Leaders are monitoring data (PAT, NAPLAN, LOA) 						Numeracy – Our Inter-Assessment Agreement is less than 1.0.
and having conversations with teachers around student and class progress to plan next steps in learning. Quality assure teaching practices and measure improvement data in students. Teachers				 Ganbina Partnership is enacted to improve the outcomes of First Nations students. 		Artefact/Data – we have a pre and post yearlong data sets for all of our Yr. 7-9 students for literacy and numeracy.
 We are choosing pedagogical approaches in the classroom that meet the needs of our learners, through utilising a range of HITs designed around evidence of and response to student data. We are teaching our students growth mindsets and positive relationships through targeted and differentiated pedagogies. Our teachers are displaying high expectations of learning and a growth mindset in every classroom. 						
Actions: 1. A school wide student feedback system on classroom learning is developed through a consultation process.			Responsible officer(s):		Resources: -PATR/M	
 The school seeks out at least one occasion per term to seek feedback from student leaders on priority areas. Teams of prioritised staff are meeting fortnightly to design, implement and review pedagogical approaches to measure impact on learning. The school has developed a 3-year plan on establishing an innovative model of support for students within the school to enhance their learning and engagement in classrooms. A systematic, documented process for triangulation of LOA, NAPLAN and PAT data to make evidence informed decisions on literacy and numeracy intervention. 				 Deputy Principal – Kylie Oxenford Deputy Principal – Kylie Oxenford Deputy Principal – Iain McLennan Deputy Principal – Jarrod Wells Deputy principal, Kylie Oxenford, HOD Math, HOD English 		-Teaching Team Time – Wed/Fri -Innovation/Wellbeing Hub HIGH IMPACT TEACHING STRATEGIES - Excellence in Teaching and Learning, Victoria-Education and Training, 2017

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This plan was developed in consultation with the school community and meets school needs and systemic requirements.

Principal



School Supervisor



